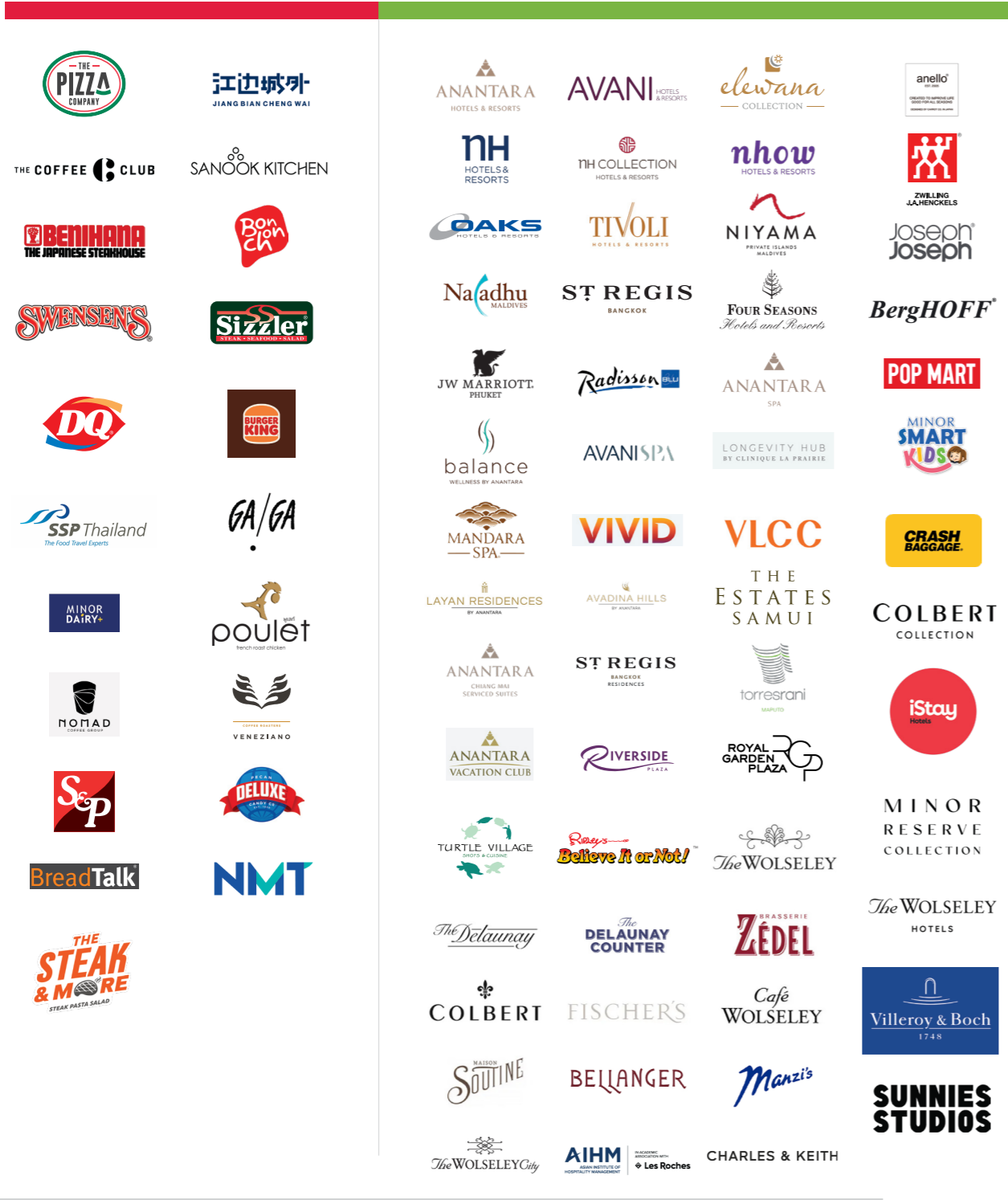


MINOR FOOD

MINOR HOTELS



MINOR INTERNATIONAL FACTSHEET

Minor International Pcl.

88 The Parq Building, 12Fl. Ratchadaphisek Road,
Klongtoey Subdistrict, Klongtoey District, Bangkok 10110
Tel: +662-365-7635
Fax: +662-365-6092
Website: www.minor.com

IR Contact

Ms.Namida Artispong
Group Director of Investor Relations
Tel: +662-365-7636
Email: Namida_ar@minor.com

Disclaimer:

Statements included or incorporated in these materials that use the words "believe", "anticipate", "estimate", "target", or "hope", or that otherwise relate to objectives, strategies, plans, intentions, beliefs or expectations or that have been constructed as statements as to future performance or events, are "forward-looking statements" within the meaning are not guarantees of future performance and involve risks and uncertainties that could cause actual results to differ materially from historical results or those anticipated at the time the forward-looking statements are made. MINT undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. MINT makes no representation whatsoever about the opinion or statements of any analyst or other third party. MINT does not monitor or control the content of third party opinions or statements and does not endorse or accept any responsibility for the content or the use of any such opinion or statement.

MINOR INTERNATIONAL PCL ('MINT')
is today one of the largest hospitality and restaurant operators in the Asia Pacific Region.

MINT'S BUSINESS



MINOR HOTELS

- Hotel**
- Equity-Owned & Leased
 - Hotel and Serviced Suites Management
 - Spa
- Mixed - Use**
- Plaza & Entertainment
 - Residential & Office Development
 - Point-Based Vacation Club
 - World-Class Dining Restaurants
 - Retail Trading (Lifestyle)



MINOR FOOD

- Casual Dining Restaurants**
- Equity-Owned
 - Franchised
- Manufacturing**
- Cheese & Ice-cream
 - Ice-cream Ingredients & Toppings
 - Coffee Roasting
 - Acid-based Fast - Moving Consumer Goods
 - Frozen Dough

GEOGRAPHICAL FOCUS

| | | | |
|---|---|------------------------|---------------------------------|
| Hotels and Serviced Suites 636 <small>(including upcoming owned and committed JV, together with signed lease and management contracts)</small> | Restaurant Outlets 2,746 <small>(including signed franchise agreement)</small> | 68 Countries | Over 78,000 Employees |
|---|---|------------------------|---------------------------------|

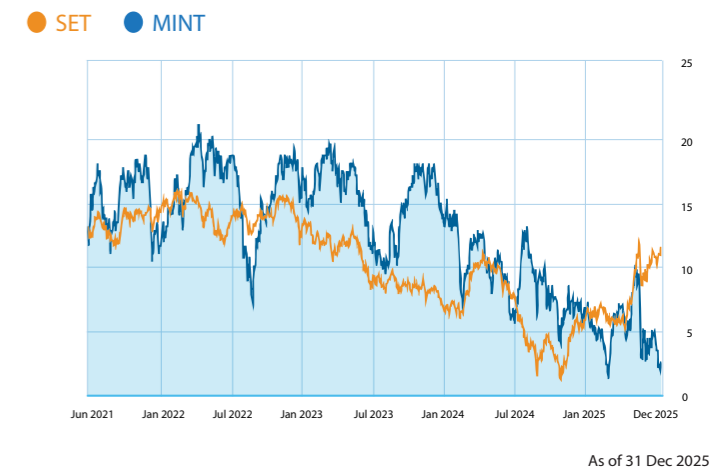


STOCK INFORMATION

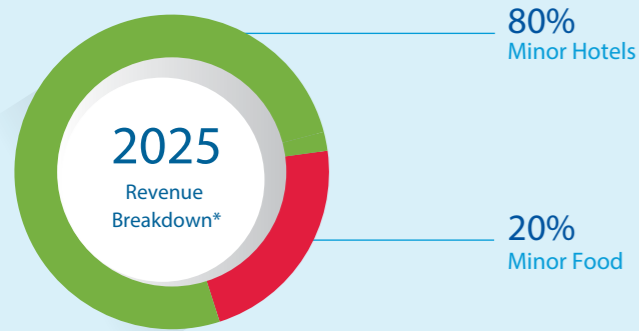
Minor International Public Company Limited

| | | |
|---|---|--|
| Ticker MINT | Share Price (THB/share) 24.30 | Number of shares 5,669,976,977 |
| 52 Week Share Price Range (THB/Share) 29.50 - 19.80 | | Free Float (%) 59.51 |

5 YEARS STOCK PERFORMANCE

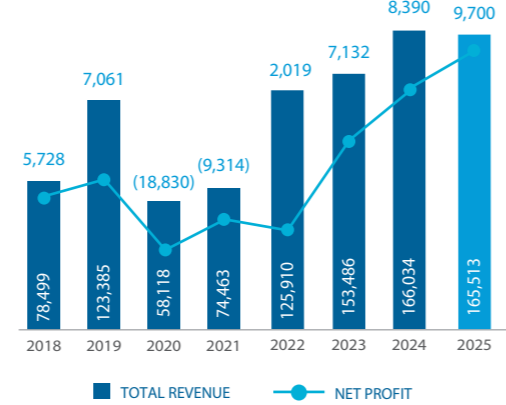


2025 CONTRIBUTION

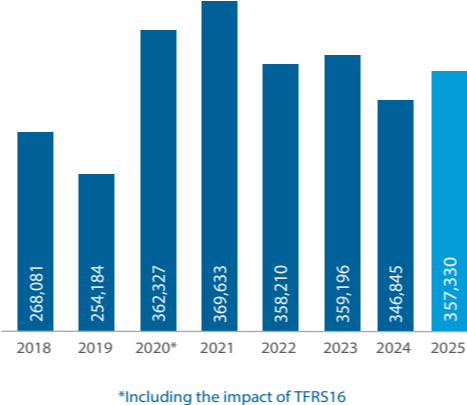


KEY FINANCIAL HIGHLIGHTS

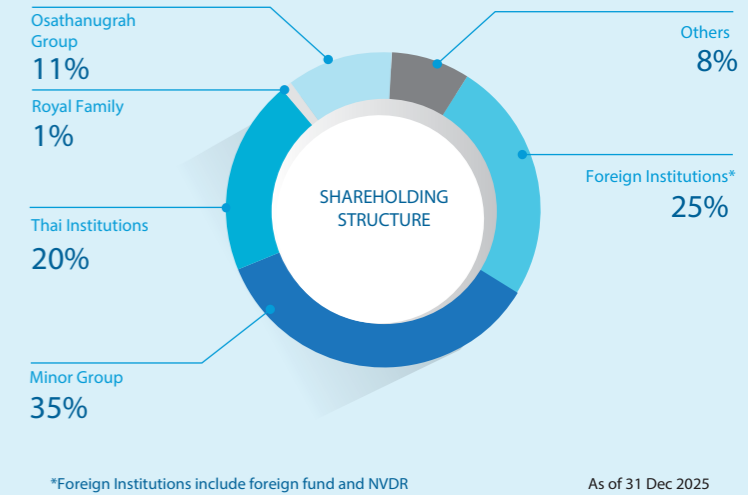
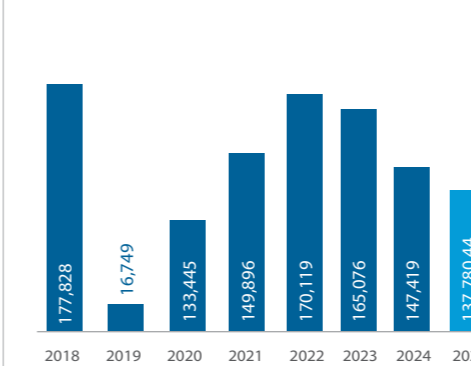
TOTAL REVENUE & NET PROFIT
THB Million



TOTAL ASSETS
THB Million



MARKET CAPITALIZATION
THB Million



HISTORY - KEY MILESTONES

