

**COMPANY ANNOUNCEMENT
PRESS RELEASE****FOR IMMEDIATE RELEASE****23 July 2025****MINT Secures Approval to Delist Minor Hotels Europe & Americas (MHEA),
Unlocking Strategic and Shareholder Value**

Bangkok, Thailand – Minor International Public Company Limited (MINT) announces that the Spanish Securities Market Commission (CNMV) has approved the tender offer to delist Minor Hotels Europe & Americas (MHEA) from the Madrid, Barcelona, Bilbao, and Valencia Stock Exchanges. The offer will be executed by MHG Continental Holding (Singapore), a wholly owned subsidiary of MINT.

This strategic move reflects MINT's ongoing commitment to simplifying its corporate structure, maximizing operational efficiency, and delivering enhanced long-term value to shareholders.

Key Highlights:

- **Final Offer Price Set at EUR 6.51 per share:** Increased from EUR 6.37 to reflect MHEA's strong 2024 performance and improved intrinsic value.
- **Targeting Remaining 4.1% Ownership:** The offer is extended to approximately 18 million shares, with MINT already holding a 95.9% stake in MHEA.
- **Offer Period Begins July 2025:** with anticipated delisting by end of September 2025, subject to regulatory requirements and tender offer completion.

Strategic and Financial Benefits:

- **Unlocks Full Group Synergies:** Aligns MHEA operations more tightly with MINT's global hospitality strategy and brand architecture.
- **Streamlines Corporate Structure:** Eliminates complexity and recurring listing-related costs, improving governance, efficiency, and capital allocation.
- **Value Accretive to MINT Shareholders:** Removes overhang, enhances earnings visibility, and positions MINT for greater agility in responding to market opportunities.
- **Improved Decision-Making:** Enables faster execution of strategic priorities across Europe and the Americas.

MHEA operates a premium portfolio of hotel assets under Anantara, Avani, Tivoli, NH, NH Collection, and nhov brands across Europe and the Americas.

“This delisting is a decisive step in creating a more agile, efficient, and focused organization. It enhances our ability to capture global growth opportunities while delivering greater value to our shareholders,” said Dillip Rajakarier, Group CEO of MINT.

MINT remains steadfast in its mission to generate sustainable growth through disciplined execution, operational excellence, and long-term strategic alignment across its hospitality and restaurant platforms.

About Minor International (MINT)

Minor International (MINT) is a global Company focused on two core businesses: hospitality and restaurants. MINT is a hotel owner, operator and investor with a portfolio of 640 hotels under the Anantara, Avani, Oaks, Tivoli, NH Collection, NH, nhow, Elewana, Wolseley, Four Seasons, St. Regis, JW Marriott and Radisson Blu brands in 65 countries across Asia Pacific, the Middle East, Africa, the Indian Ocean, Europe and the Americas (including upcoming owned and committed JV, together with signed lease and management contracts). MINT is also one of Asia’s largest restaurant companies with over 2,727 outlets system-wide in 24 countries under The Pizza Company, The Coffee Club, Riverside Grilled Fish, Sanook Kitchen, Benihana, Bonchon, Swensen’s, Sizzler, Dairy Queen, Burger King and GAGA brands, as well as over 1,000 further outlets held through MINT’s strategic alliances (i.e. S&P and BreadTalk).

For more information, please visit www.minor.com.



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